

Friends,

Growing up on my family's tobacco and cattle farm, I saw firsthand how important tobacco was to Kentucky's economy. When I was a kid, nearly every farm family had a little bit of tobacco. A valuable crop, tobacco helped me pay for my first vehicle and my way through college. That story is not unique; it's the same one shared by many of you and farm families across our state.

Twenty years ago, when Kentucky's political leaders secured the Master Settlement Agreement, Kentucky had tens of thousands of tobacco farms. In those days, a group of farmers and government leaders saw an opportunity to take half of the funds from the MSA, wisely invest them into Kentucky agriculture, and diversify our industry. As a result, Kentucky agriculture changed dramatically. While tobacco is still responsible for more than \$248,000,000 of cash receipts,

agricultural products such as poultry, corn, soybeans, and cattle consistently dominate the top of the commodities list.

Earlier this year, the General Assembly made a policy change and passed Senate Bill 3, which moved the administration of the Kentucky Agricultural Development Fund from the Governor's Office to the Kentucky Department of Agriculture. My office was fully committed to ensuring these changes were done in a way that did not disrupt the function of the boards, the regularly scheduled meetings, or any of the services that staff have provided so well over the past decades. We did all of this in a nonpartisan way, just like Kentucky agriculture expects. It has been a smooth transition.

The transition has presented an opportunity to kick the tires, check in with how we've been doing these past 20

years, and perhaps make some strategic changes for the future. In the last 10 months, we have:

Rebranded the office as the "Kentucky Office of Agricultural Policy";

Appointed Brian Lacefield, an experienced agribusiness, financial, and government leader, to serve as executive director, and;

Reached the milestone of \$100 million in assets in the Kentucky **Ag Finance Corporation,** dedicated to new and beginning

This year also represents a milestone: 20 years of the Kentucky Agricultural Development Fund. With hundreds of millions of dollars invested over the lifetime of the fund, Kentucky agriculture has been transformed and it's important we continue to work together to make life better for Kentucky's farm families. We are taking a moment in this report to reflect on the last 20 years and plan for the next 20.

I look forward to continue working with you in our shared mission to further the good work of this fund and build on the record of success that has been achieved for the Commonwealth.

Sincerely,

**Dr. Ryan Quarles** KY Commissioner of Agriculture





# Message from the **Executive Director**

I WAS HONORED to be asked by Commissioner of Agriculture Dr. Ryan Quarles to serve as the executive director of the new Kentucky Office of Agricultural Policy (KOAP). While the name of the office might have changed with the passage of Senate Bill 3, the mission and commitment this team has to our Kentucky agricultural community has only grown stronger with the move to the Kentucky Department of Agriculture.

I have had the opportunity to work with the KOAP team in different roles throughout my career in Kentucky agriculture. In the early years of the Kentucky Agricultural Development Fund (KADF), I administered programs at the county level and saw

the impact the county funds had in improving farm infrastructure and helping growers diversify their farming operations away from tobacco. As my career path changed, I was afforded the opportunity to work with the Kentucky Agricultural Finance Corporation team on loans in western Kentucky. Serving as the Kentucky Farm Service Agency Director, I worked with our agriculture leadership and the staff at KOAP on issues impacting all of Kentucky.

I knew from working in agriculture that KADF investments played an important role in growing and diversifying our agricultural economy over the past 20 years. However, it wasn't until I joined the KOAP team that I began to truly understand the far-reaching impact of these investments in Kentucky.

Since the creation of the KADF, Kentucky has grown its agricultural economy from \$3.4 billion in annual cash receipts in 2000 to more than \$5.2 billion in 2020. We have successfully reduced our rural economy's dependency on tobacco production: going from 24 percent of our agriculture economy coming from tobacco to now only 4.7 percent of our total income. While reducing this dependency, we also diversified and grown

the pie that makes up our agriculture economy with investments in all 120 Kentucky counties. Today, across the commonwealth, we see new endeavors in agritourism and horticulture, farmers' markets in almost every county, expansion of our grain production, improved forages for our thriving livestock industries, the implementation of new technologies to increase farm efficiency, and investments in leadership at all levels of agriculture.

It is a privilege to work with the dedicated board members of the Kentucky Agricultural Development Board and the Kentucky Agricultural Finance Corporation. These individuals volunteer their time and share their extensive knowledge of the agriculture industry to guide this historic investment in Kentucky agriculture. As we continue to work to strengthen and diversify our agricultural economy, I am excited to see where these investments will take us in the next 20 years.

I knew from working in agriculture that KADF investments played an important role in growing and diversifying our agricultural economy over the past 20 years.

However, it wasn't until I joined the KOAP team that I began to truly understand the far reaching impact of these investments in Kentucky.







Master Settlement Agreement Funds (MSA) from

# TOBACCO COMPANIES

\$126,282,287



\$30,863,200 is subtracted for debt service on rural water and sewer lines.



**\$400,000** is subtracted for compliance at state levels.



MSA dollars appropriated to:

KADF (Kentucky Agricultural Development Fund)
ECDF (Early Childhood Development Fund)
HCIF (Health Care Improvement Fund)

\$95,019,087



**AGRICULTURE** \$48,472,743



HEALTHCARE \
EARLY CHILDHOOD

\$46,546,344

DIVISION OF CONSERVATION \$3,386,800

> **KADF** \$44,585,943

FARMS TO FOOD BANKS \$500,000



**COUNTY FUNDS** \$17,776,100 Programs

KADF

State Projects

**KAFC** 

Loan

# Tobacco Settlement Agreement Fund

# OVERSIGHT COMMITTEE

Jurisdiction of the Tobacco Settlement Agreement Fund Oversight Committee include matters pertaining to the Kentucky Agricultural Development Board, including requests to the board for grants and loans; planning by the board to establish short-term and long-term goals, to devise strategies, and to make investments that will assist farmers and the administrative, financial, and programmatic activities of the board; expenditures under the Early Childhood Development Fund and the Kentucky Health Care Improvement Fund; efforts of agencies and educational institutions to assist in the revitalization and diversification of tobacco farms; efforts of institutions of public postsecondary research in conducting alternative crop development research; review of county agricultural development council plans, and the use of Tobacco Master Settlement Agreement money.

# COMMITTEE MEMBERS

C.B. Embry, Jr. (S), Co-Chair

Myron Dossett (H), Co-Chair

Julie Raque Adams (S)

Paul Hornback (S)

Dennis Parrett (S)

Robin L. Webb (S)

Whitney Westerfield (S)

George Brown, Jr. (H)

Kim King (H)

Phillip Pratt (H)

**Brandon Reed (H)** 

Rachel Roberts (H)



Kentucky Agricultural
Development Fund

# BOARD MEMBERS

The Kentucky Agricultural Development Fund (KADF), is administered by the Kentucky Agricultural Development Board (KADB).

The mission of the board is to invest KADF funds in innovative proposals that increase net farm income and affect tobacco farmers, tobacco-impacted communities and agriculture across the state by stimulating markets for Kentucky agricultural products. This includes finding new ways to add value to Kentucky agricultural products and exploring new opportunities that will benefit Kentucky farms now and into the future.

Note: KADB is governed by KRS 248.701 to 248.727.



# STATUTORY MEMBERS

#### Dr. Ryan Quarles

Commissioner of Agriculture (Chair)

## **Andy Beshear**

Governor

### Larry Hayes

Secretary of the Cabinet for Economic Development

#### Dr. Nancy M. Cox

Vice President for Land Grant Engagement and Development

### Dr. M. Christopher Brown II

President of Kentucky State University

# APPOINTED MEMBERS

#### **Mark Barker**

Agricultural lender
Oldham County
Term Expires: July 6, 2022

#### **Bobby Foree**

Attorney with farm experience Henry County Term Expires: July 6, 2022

#### J. Fritz Giesecke

Representative of Kentucky Farm Bureau Hart County Term Expires: July 6, 2025

#### **Matt Hinton**

Representative of Kentucky Chamber of Commerce Fleming County Term Expires: July 6, 2023

#### **Wayne Hunt**

Active farmer
Christian County
Term Expires: July 6, 2022

#### **Dr. Gordon Jones**

Active farmer Warren County Term Expires: July 6, 2023

#### Tom McKee

Active farmer w/ag. diversification experience Harrison County Term Expires: July 6, 2024

#### **Brenda Paul**

*Active farmer*Bourbon County
Term Expires: July 6, 2024

#### Al Pedigo

Active farmer Allen County Term Expires: July 6, 2023

#### Michael Peterson

*Active farmer* Pulaski County Term Expires: July 6, 2025

#### **Suzanne Cecil White**

Active farmer w/ag. diversification experience Daviess County Term Expires: July 6, 2024



# Kentucky Agricultural Development Fund

# FINANCIAL STATEMENT

Fiscal Year 2021 (Ending 6/30/2021)

	STATE	COUNTY	TOTAL	INDIVIDUAL COUNTY ACCOUNTS
BEGINNING CASH BALANCE	\$31,085,025	\$0	\$31,085,025	\$17,667,797
CASH RECEIPTS  Annual MSA Payment Interest earned off - Budget County Accounts	\$26,809,843	\$17,776,100	\$44,585,943	\$17,776,100 \$6,297
TOTAL CASH FY21	\$57,854,557	\$17,776,100	\$75,630,657	\$17,782,397
CASH EXPENDITURES Disbursements	\$23,933,942	\$17,776,100	\$41,710,042	\$17,059,369
TOTAL CASH EXPENDITURES	\$23,933,942	\$17,776,100	\$41,710,042	\$17,059,369
ENDING CASH BALANCE	\$33,920,615	\$ 17,7 76,100	\$33,920,615	\$18,390,825

# ESSENTIAL OPERATING DATA

ENDING CASH BALANCE	\$33,920,615	\$18,390,825	
Funds Uncommitted	\$21,732,752	\$14,464,480	
Budgeted/Approved, Not Disbursed	\$12,187,863	\$3,926,345	



# AGENCY RECEIPT ACCOUNT

Beginning Cash Balance Cash Receipts \$320,628 \$0

Cash Expenditures

\$30,747

Ending Cash Balance

\$289,881



The Kentucky Agricultural Development Board (KADB) approved 341 projects and programs totaling

\$36,275,356

in state and county funds during the 2021 fiscal year.

**COUNTY &** STATE PROJECTS **Kentucky Agricultural Development Fund (KADF)** projects are expected to positively affect the economic status of farmers and the targeted community. A wide array of state and county projects received KADF grants and loans in fiscal year 2021. Projects ranged from county level grants to fund the construction of 4-H ham houses and farmers' markets to statewide investments in projects that provide leadership training, local food promotion, and business development assistance to Kentucky farmers. 63 APPROVED PROJECTS TOTAL INVESTED \$15,158,402 KOAP | ANNUAL REPORT-202







Kentucky Agricultural Development Fund

# SPOTLIGHTS

# **County Programs**

Knott and Pike counties were identified as having no tobacco dependency in 2000 when the Kentucky Agricultural Development Fund (KADF) was established; therefore, with no county funds, Pike and Knott counties have never been able to participate in any of the county funds programs offered through the KADF. Then in 2019, the Kentucky Agricultural Development Board (KADB) allocated state funds to counties that receive less than \$30,000 a year in KADFs. These funds could be allocated by the impacted County Agricultural Development Councils for projects and programs that will impact their farmers.



As a result, Knott and Pike counties launched their first CAIP programs this fiscal year, thanks to the funding initiative. Pike County CAIP administrator Lesia Birchfield, with the Pike County Conservation District, admits farmers in the community are excited to have the opportunity to participate in the county program. Pike County farmers have

used the cost share funds to invest in poultry, bees, greenhouse improvements, technology, value added marketing, fencing, and farm infrastructure. Birchfield is already getting calls about the possibility of a program in the upcoming year. She is grateful for the KADB's decision to invest in counties with limited tobacco dependency, as she is seeing firsthand how the investments are making a big difference in rural eastern Kentucky area.



# **State Programs**

The Meat Processing Investment Program (MPIP) was established in the spring of 2020 to expand Kentucky's beef, dairy, pork, lamb, sheep, goat, and poultry processing capabilities. The MPIP was created in an effort to address the capacity issues in the supply chain brought to light by the coronavirus pandemic. In the fall of 2020, \$2 million in Kentucky's CARES Act funding was allocated to enhance the KADB's efforts to assist Kentucky meat processors and expand USDA certified processing facilities to increase meat supplies impacted by the coronavirus pandemic.

MPIP investments span the state from Graves County, in far west Kentucky, to Greenup County, in far east Kentucky. Projects include young farmers such as Jordan Patterson, a farmer in Monroe County who started with a dream to add-value to her family's livestock, and now - thanks to her determination - is opening a new USDA certified processing facility,

Patterson's Butcher Shop. In McLean County, Rod Kuegel a lifelong tobacco farmer has given up the tobacco fields to purchase and renovate an existing meat processing facility, Beef and Bacon Custom Processing, with his son, starting a new agriculture tradition in the Kuegel family. The investments in the meat processing industry are not only a benefit to our farmers by providing expanded access to processing, but expanding local meat processing provides a benefit to Kentucky consumers increasing their access to fresh local meat.



PHOTOS COURTESY KOAP



PHOTOS COURTESY JESSA TURNER

**HomeGrown Hideaways** owners, Jessa and Nathan Turner, have transformed their home and farm in the Appalachian foothills of Madison County into an agritourism destination. The couple welcomes nearly 3,000 guests every year to enjoy hiking loops, unique AirBNB rentals, and events, and to shop for their farm-grown fruits, vegetables, and an array of value-added products.

The Turners were awarded a grant through a KADF On-Farm Energy Efficiency Incentives Program to help with the installation of rooftop solar panels on a new commercial kitchen and meeting area. In the sunny summer days the new solar system is producing almost double the electricity the new facility needs, increasing energy efficiencies and allowing them to bank credits for darker winter days.

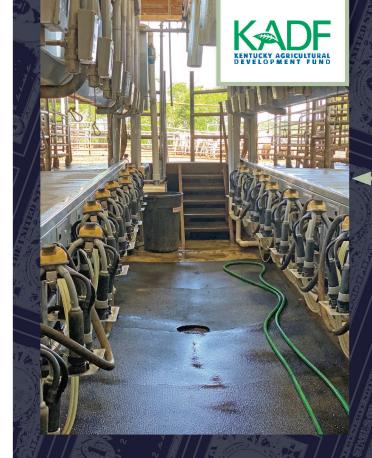


## **Bagdad Roller Mills**,

an independent and locallyowned feed manufacturer and grain elevator, is a cornerstone agribusiness in Shelby County. Founded in 1884, the mill has grown from a small operation, manufacturing corn meal and flour, to a thriving fullscale feed mill in the small community of Bagdad.

Bagdad Roller Mills was awarded a KADF grant and loan to build a new grain receiving pit and improve grain storage and handling equipment.

The improvements to the operation have allowed Bagdad Roller Mills to make the process of delivering grain easier on producers, while also increasing storage capacity for its feed production and distilling grain for area distilleries.



**Sumner Dairy** was started in 1977 by the Sumner family and today three generations work together in the operation, milking nearly 200 cows daily. Always being focused on improving the conditions for their cattle and the overall quality and sustainability in the operation, the Sumners turned to programs at the Kentucky Office of Agricultural Policy for assistance.

The Sumner family was awarded a KADF On-Farm Energy Efficiency Incentives Program grant to purchase a variable pump and a plate cooling system, each of which drastically decrease energy utilization during the milking process. The family also received a KAFC Agricultural Infrastructure loan to construct a free stall barn and make upgrades to the existing parlor, creating a more time efficient milking environment. These efficiency improvements have helped the Sumners to continue to grow their operation for future generations while doing what they do best, taking care of their cows.













# YEARS

## KENTUCKY MADE HISTORY

in 2000 when House Bill 611 was signed into law, creating the Kentucky Agricultural Development Fund (KADF) and making Kentucky the only state to commit 50 percent of its Tobacco Master Settlement Agreement Funds to agricultural diversification. Over the past 20 years, more than \$663 million has been invested in projects across the commonwealth to diversify Kentucky agriculture. These KADF investments have helped grow our agricultural cash receipts more than \$2 billion in 20 years.

KADF investments in infrastructure have been at the heart of the mission to diversify Kentucky agriculture. County Agriculture Investment Program projects improve infrastructure at the farm and provide direct assistance to family farms. The investments in statewide programs and organizations, such as the Kentucky Beef Network, Kentucky Proud, Kentucky Horticulture Council and the Kentucky Center for Ag and Rural Development, have developed much needed infrastructure for the marketing, promotion, education, and research to grow new agricultural markets. While some investments have focused on infrastructure, others in the Kentucky Agricultural Leadership Program, Kentucky FFA, and Kentucky 4-H are providing the foundation and training for the next generation of agricultural leaders.

It was the investment in capital access, through the Kentucky Agricultural Finance Corporation (KAFC), that might perhaps become the true legacy of the last 20 years. The \$80 million invested in the KAFC has provided the capital access for young farmers to begin their operations, veterinarians to expand their services, and agribusinesses of all sizes to enhance their operations and services.

The historic investment in agriculture would not have been possible without the commitment of then Governor Paul Patton, Agriculture Commissioner Billy Ray Smith, and the legislative sponsors of HB 611. They, along with agricultural leaders across the state, came together speaking with one voice, for the future of Kentucky agriculture.

All of Kentucky agriculture owes a big "thank you" to the KADF board members and staff from the past 20 years for the countless hours they have given to reviewing applications, developing guidelines, and creating a roadmap for the future of Kentucky agriculture. We at KOAP want to say "thank you" to the farmers and volunteers across the state, from the county council members and the cooperative extension service to the county agriculture organizations for their commitments to this historic effort.







PHOTOS COURTESY KOAI



Kentucky Agricultural Finance Corporation

# BOARD MEMBERS

The Kentucky Agricultural Finance Corporation (KAFC) was created by statute in 1984. In 2002, the Kentucky Agricultural Development Board, as part of the Long-term Plan for Agriculture Development, recommended that be restructured to provide capital access for agricultural diversification and infrastructure projects. In keeping with that priority, KAFC was awarded Kentucky Agricultural Development Funds in July 2003 to accomplish its mission.

KAFC addresses the unique financing needs of agriculture in the commonwealth. The mission of the KAFC Board is to strengthen Kentucky agriculture by providing access to low-interest loan programs through joint partnerships with local lending institutions. KAFC assists beginning farmers, farm families, and agribusinesses in obtaining the necessary capital to establish, maintain, or expand their agricultural operations.

Note: KAFC is governed by KRS 41.606, KRS 247.940 to 247.978.

# STATUTORY MEMBERS

**Dr. Ryan Quarles** 

Commissioner of Agriculture (Chair)

Holly McCoy-Johnson

Secretary of Finance and Administration

# APPOINTED MEMBERS

Dr. Kenneth H. Burdine

Agricultural economist
Jessamine County
Term Expires: June 2025

**Wayne Hunt** 

KADB Representative Christian County Term Expires: February 2023

**Larry Jaggers** 

Dairy farmer
Hardin County
Term Expires: June 2025

**Doug Lawson** 

Commercial lender Henderson County Term Expires: June 2023

**Donald Mitchell** 

Tobacco producer
Woodford County
Term Expires: June 2023

Jonathan Noe

Agricultural credit lender Garrard County Term Expires: June 2022

Frank A. Penn

Equine industry representative Fayette County
Term Expires: June 2025

**David Rink** 

Livestock farmer
Shelby County
Term Expires: June 2024

Linda L. Rumpke

Commercial lender
Nelson County
Term Expires: June 2025

**Mac Stone** 

Horticultural farmer Scott County Term Expires: June 2024





# Kentucky Agricultural Finance Corporation

# FINANCIAL STATEMENT

Fiscal Year 2021 (Ending 6/30/2021)

FY2021

BEGINNING CASH BALANCE

\$17,534,856

# **CASH RECEIPTS**

Principal	\$10,675,015
Interest earned on loans	\$1,610,744
Interest earned on cash	(\$885)
Other income (Grants, Transfers)	\$5,437,166

TOTAL CURRENT YEAR RECEIPTS \$17,722,040

TOTAL CASH \$35,256,896

# **CASH EXPENDITURES**

Loans disbursed (\$14,445,107)
Refunds (\$95,006)

TOTAL CASH EXPENDITURES (\$14,540,113)

ENDING CASH BALANCE \$20,716,783

# ESSENTIAL OPERATING DATA

Loans approved not disbursed	\$9,571,128
Funds Uncommitted	\$11,145,650
Ending Cash Balance	\$20,716,778
Accounts Receivable	\$80,098,480

**TOTAL ASSETS** \$100,815,258



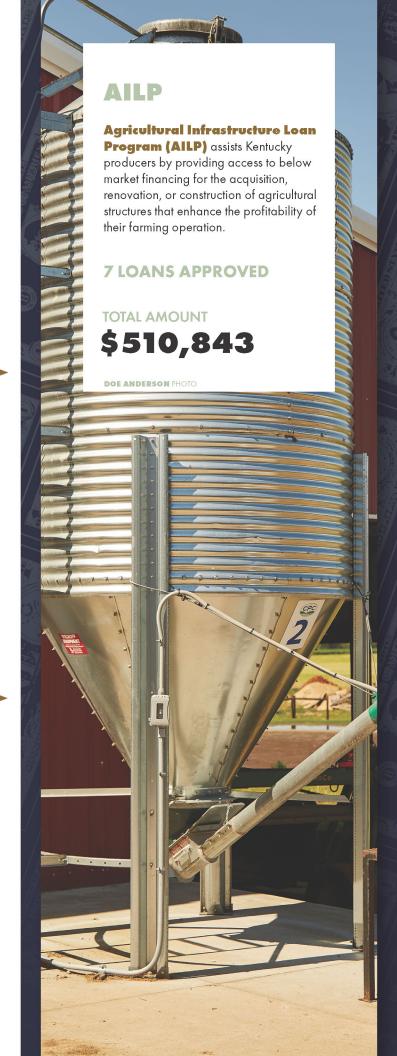
# **KAFC Loans**

for Fiscal Year 2021

# Kentucky Agricultural Finance Corporation (KAFC)

loan programs uses state funds intended for regional or statewide, multi-county, multi-producer projects. KAFC provides access to below-market financing through its participation loan programs in partnership with lenders across the state. By offering low-interest rate loans, KAFC can mitigate risk for lenders and improve cash flow for farmers, KAFC makes financing possible for many agricultural projects that would otherwise be underfunded or unfunded.

KAFC's participating loans can fund up to half the project costs, while taking a subordinate position behind the originating lender. The following loan programs are available to Kentucky producers and processors who are currently engaged or entering into the agricultural industry:



# **BFLP**

Beginning Farmer Loan
Program (BFLP) assists individuals
with some farming experience to
develop, expand or buy into a farming
operation. Eligible projects include the
purchase of real estate, equipment and
livestock. Loans are also available
for the construction or renovation of
agricultural facilities, as well as funds
to invest into a farm partnership or
business.

**61 LOANS APPROVED** 

**TOTAL AMOUNT** 

\$11,202,170

DOE ANDERSON PHOTO

# DEAL

# Diversification through Entrepreneurship in Agribusiness Loan Program

(**DEAL**) assists agri-entrepreneurs with the purchase, establishment, or expansion of a business that sells agricultural products or services to farmers or consumers. Eligible projects include the purchase of real estate, equipment or facilities, construction or renovation of structures and permanent working capital.

**4 LOANS APPROVED** 

TOTAL AMOUNT

\$344,065

PHOTO COURTESY KOAP



# VET

## Large Food Animal Veterinary Loan Program (VET) helps

individuals licensed to practice veterinary medicine in Kentucky to construct, expand, equip, or buy into a practice servicing large/food animal producers, including goats, sheep, swine, and other smaller food animals.

**2 LOANS APPROVED** 

**TOTAL AMOUNT** 

\$222,500

PHOTO COURTESY KOAP





Kentucky Agricultural Finance Corporation

# **SPOTLIGHTS**

# \$100 Million Milestone

The Kentucky Agricultural Finance Corporation (KAFC) achieved a financial milestone this spring when it reached more than \$100 million in total assets. The Kentucky Agricultural Development Board (KADB) committed \$5 million in state Kentucky Agricultural Development Funds to KAFC during its May 2021 meeting, this investment pushed KAFC's assets over the \$100 million mark. Since 2003, KADB has invested \$80 million in KAFC for its loan programs. The additional \$20 million in assets includes interest paid on all loans and KADB-approved loans transferred to KAFC for servicing.







# **AgriGro Farm Store** in

Ohio County was purchased by the Milligan family in the 1970s, and is the only remaining family farm store in the rural Hartford community. Cousins, Brianne Milligan and Josh Lellie, wanted to make sure the business stayed in the family, so they applied for and received a KAFC Diversification through Entrepreneurship in Agribusiness Loan (DEAL) to purchase interest in the family operation.

As farmers themselves, Brianne and Josh understand the importance of having a *local* • farm store that focuses on providing the products and services needed seasonally by the agriculture community. They plan to continue to provide a wide variety of products such as feed, mulch, fertilizer, deer corn, and poultry litter treatment, but intend to look at new products and services they can provide to meet the demands of the everchanging industry.

Brianne and Josh place value in relationships they have made with customers and are excited to have the opportunity to expand and grow their family business. Thanks to the KAFC DEAL loan, AgriGro will continue to stay a family business for generations to come and remain a pillar within their community, as it has been for years.



Mt. Vernon Animal Clinic, in the heart of Rockcastle County, was opened by Dr. Sarah Rogers Kelley after she graduated from Auburn University College of Veterinary Medicine in 2017.

Dr. Rogers practices preventative medicine as well as critical and emergency care at the clinic. As she settled in at her mixed-animal practice, she quickly realized she would need to expand to provide more services to her clients with large animals. She applied for and received a KAFC Large Food Animal Veterinary (VET) loan that allowed her to purchase a building and boarding facility for large animals.

Today, Dr. Rogers serves nearly 1,700 clients and 3,400 patients in Eastern Kentucky. She looks forward to seeing her large animal client base grow by providing on-site and overnight care for large animals. Dr. Rogers, with the help of the KAFC, is growing her business and working to make a difference in the regional livestock industry.





**Caverndale Farms**, a hybrid seed operation in Boyle County, has been family owned and operated for more than 60 years. Ten years ago the family was approached with an opportunity to produce grain for Wilderness Trail Distillery, a local distillery. As the popularity of craft bourbon grew, so did the local demand for the Caverndale Farms' quality grains to be used in the distilling process.

Cavendale Farms turned to the KAFC Agricultural Infrastructure Loan Program (AILP) for the financial assistance it needed for its grain operation. The AILP loan allowed Caverndale Farms to expand its grain storage capacity, which has allowed an increase in the production of high quality grains for distilling.

The hybrid seed operation remains the cornerstone of Caverndale Farms, but the family knows the importance of diversity and adjusting an operation to remain at the forefront of the industry. They believe their investment in expanding grain production and storage will pay off with the growth of the craft bourbon industry.

# KOAP STAFF

Brian Lacefield

Executive Director

Bill McCloskey
Deputy Executive Director

**Lindsay Bates**Administrative Loan Manager

Sarah Bryant KADF Programs Manager

Kelly Childers
Executive Staff Assistant

Sandra Gardner
Director of Compliance & Outreach

Bill Hearn Fiscal Officer

**Ali Hulett** KAFC Loan Programs Manager

Kara Keeton
Communications Director

Danielle Milbern Senior Project Manger

Brian Murphy General Counsel

Milinda Sosby Boards & Special Events Manager

Nick Van Over Compliance Manager

Martin Williams
Project Manager













# Thank You to Our **PARTNERS**

Thank you to all partners throughout the commonwealth that contribute to the unprecedented success of the KADF's and KAFC's projects and programs. The Tobacco Master Settlement Fund impact would not be at the current level without the network of individuals and organizations that support Kentucky agriculture.

**County Cooperative Extension Service** 

extension.ca.uky.edu

**Kentucky Cabinet for Economic Development** 

thinkkentucky.com

Kentucky Center for Agriculture and Rural Development keard info

Kentucky Department of Fish and Wildlife

fw.ky.gov

**Kentucky Division of Conservation** 

eec.ky.gov/Natural-Resources/Conservation

**Kentucky Division of Water** 

eec.ky.gov/Environmental-Protection/Water

**Kentucky Small Business Development Center** 

ksbdc.org

**USDA Farm Service Agency** 

fsa.usda.gov/state-offices/Kentucky/index

**USDA Natural Resource and Conservation Services** 

nrcs.usda.gov/wps/portal/nrcs/site/ky/home

**USDA Rural Development** 

rd.usda.gov/ky

